

28 November 2017

Victoria PLC

(‘Victoria’, the ‘Company’, or the ‘Group’)

Interim Results

Another period of successful trading and growth

Victoria PLC (LSE: VCP) the international designers, manufacturers and distributors of innovative floorcoverings, is pleased to announce its consolidated interim results for the 26 weeks ended 30 September 2017.

Financial and Operational Highlights

| Continuing operations | H1 FY18 | H1 FY17 | Growth |
|-------------------------------------------|----------------|---------|--------|
| Revenue | £189.5m | £153.4m | +24% |
| Underlying EBITDA ¹ | £24.6m | £20.2m | +22% |
| Underlying operating profit ¹ | £18.2m | £14.4m | +26% |
| Operating profit | £12.9m | £12.0m | +8% |
| Underlying profit before tax ¹ | £15.5m | £12.3m | +26% |
| Profit before tax | £8.8m | £8.4m | +5% |
| Net debt | £98.6m | £67.7m | +46% |
| Adjusted net debt / EBITDA ² | 1.77x | 1.93x | |
| Earnings per share ³ : | | | |
| - Basic adjusted | 13.10p | 10.43p | +26% |
| - Basic | 6.55p | 6.57p | -0.4% |

- Group revenues for the six months ended 30 September 2017 grew by 24% versus the same period in the prior year, from £153.4m to £189.5m
- 26% increase in underlying profit before tax from £12.3m to £15.5m
- Net debt of £98.6m at 30 September 2017 was a very comfortable 1.77x adjusted EBITDA² (2016 H1: 1.93x)
- In June, the Company announced a reorganisation of its UK carpet manufacturing and logistics operations to further increase margins across the Group. The manufacturing reorganisation has already been completed and the new logistics operations have been planned and will be fully implemented during FY19
- Since the half year, two hard flooring acquisitions of European ceramics manufacturers, Ceramiche Serra S.p.A. in Italy and Keraben Grupo S.A. in Spain have been announced

1. Underlying performance is stated before the impact of exceptional items and amortisation of acquired intangibles within operating profit. Underlying profit before tax and adjusted EPS are also stated before non-underlying items within finance costs (comprising mark-to-market adjustments, BGF redemption premium charge, deferred consideration fair value adjustments and exchange rate differences on foreign currency loans).

2. Adjusted net debt / EBITDA as measured in relation to the Group’s bank facility covenants

3. Basic and basic adjusted earnings per share calculations set out in Note 7

Geoff Wilding, Chairman of Victoria PLC commented:

“Victoria had another successful six months and much was achieved during the period. We strengthened our management team, met all of our objectives, focused on improving efficiencies across the Group and since the period end, have also announced two significant earnings enhancing acquisitions.

Our strong operational management and the solid pipeline of acquisition opportunities gives the Board confidence that we will achieve all of our objectives for the current financial year.”

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About Victoria

Established in 1895 and listed since 1963 and on AIM since 2013 (VCP.L), Victoria PLC, is an international manufacturer and distributor of innovative flooring products. The Group, which is headquartered in Kidderminster, designs, manufactures and distributes a range of carpet, underlay, LVT (luxury vinyl tile), artificial grass and flooring accessories. Victoria has operations in the UK, Belgium, the Netherlands and Australia and employs approximately 1,800 people across 20 sites. Victoria is the UK's largest carpet manufacturer and the second largest in Australia.

The Group's strategy is designed to create value for its shareholders, focused on consistently increasing earnings per share via acquisitions and sustainable organic growth.

The Group's trading subsidiaries include:

UK & Europe: Abingdon Flooring Ltd, Alliance Distribution Ltd, Avalon B.V, Distinctive Flooring Ltd, Ezi Floor Ltd, Grass Inc. B.V, Interfloor Ltd, Keraben Grupo S.A., Victoria Belgium N.V, Victoria Carpets Ltd, View Logistics Ltd, Westex (Carpets) Ltd, Whitestone Weavers Ltd

Australia: Quest Flooring Pty Ltd, Primary Flooring Pty Ltd, The Victoria Carpet Co. Pty Ltd

Chairman's Statement

The first half of this year was another period of successful trading and growth for the Group. The Board is confident that the Group will meet all of its objectives for the year and anticipates that performance will be in line with current market expectations for the year to 31 March 2018, updated for the recently announced acquisitions of Keraben Grupo S.A. and Ceramiche Serra S.p.A.

Operational developments

In line with the rapid growth of the Group, the management team was further strengthened with the appointment of Philippe Hamers as Chief Executive in March and he has already had an important beneficial impact on Victoria. He has full responsibility – and autonomy – for the Group's operations and his deep industry knowledge and management skills are already delivering measurable gains across the business:

Closure of manufacturing at Kidderminster site

In June, we announced the planned closure of the carpet-making factory in Kidderminster. Analysis had showed that output and flexibility could be enhanced by reducing from three UK production sites to two.

This was completed during September with our UK carpet production now shared between our two factories, located in Yorkshire and South Wales. Inevitably there was some short-term disruption to supply, which has now been totally put behind us.

The resulting increase in productivity will contribute noticeably to our continued growth in operating margins across the Group.

Logistics

Logistics, the physical distribution of products from our factories and warehouses to retailers, is an expensive component of the business, costing approximately 10% of revenues.

Therefore, we initiated a project which has now been running for about 12 months to carefully analyse our network and cost structure to find an optimal solution that both improves service levels, whilst reducing operational costs. The team responsible for this project, made up of senior management together with specialist consultants, delivered their proposals during the period under review and their plan is now being executed, with a material beneficial impact anticipated over the next 12-15 months.

Acquisitions

Increasing Victoria's revenues and profits from outside the UK has been a firm objective for the Group. Clearly Europe represents a very large and growing market, while diversifying the sources of our income reduces economic risk.

Shareholders will recall that last year the Company flagged that it would be developing its presence in the hard-flooring sector. Hard flooring categories includes products such as ceramic tiles, LVT (Luxury Vinyl Tiles), wood, stone, etc. and is typically used in kitchens, bathrooms, and entrances in residential applications and throughout commercial projects.

The reasons for doing so were simple: Hard flooring constitutes over half the flooring market and accessing it opens up a substantial opportunity for further growth. Furthermore, Victoria has developed a very broad and deep distribution network in the UK and Australia, with many of the retailers selling hard flooring alongside carpet. We have been very successful at cross-selling our underlay products and are confident that we will be able to achieve a similar outcome with hard flooring. Additionally, for structural reasons, some categories of hard flooring are able to maintain higher margins than traditional carpet manufacturing.

As a result, we established and recruited a director-level appointment for hard flooring in May, and have spent months visiting dozens of hard flooring manufacturers in Europe to understand the market and identify the best opportunities for Victoria.

Although after the period end covered by the interim results, due to their size and potential impact on the business, I will comment briefly on Victoria's two recent acquisitions, both of which were in hard flooring:

Ceramiche Serra S.p.A.

Serra, operating from sites in Serramazzoni, Sassuolo (near Bologna), the heart of the Italian ceramics industry, manufactures ceramic flooring, which is sold domestically and exported internationally. It sells to a combination of wholesalers, retail groups, and independent stores throughout Continental Europe, North America, and the Far East.

In line with Victoria's acquisition criteria, the management team at Serra has committed to running the business as part of Victoria for a minimum period of four years and continuing to develop its growth. This acquisition is due to complete very shortly.

For the year ended 31 December 2016, Serra generated audited revenues of €28.2 million (£25.2 million), EBITDA of €10.5 million (£9.4 million), and EBIT of €10.0 million (£8.9 million).

Keraben Grupo S.A.

Keraben, is based in Castellon, (near Valencia), where it has more than four million square feet of facilities. The company manufactures mid to high-end ceramic flooring and wall tiles, which are sold via a combination of wholesalers, retail groups, independent speciality stores, and DIY chains throughout Continental Europe, North America, and the Far East.

Keraben is a large, well-invested business with a strong market reputation. It is led by a proven, established management team which has successfully and consistently grown the business over recent years. They are financially incentivised to remain with, and continue to grow, the business for a minimum of three years.

For the year ended 31 December 2016, Keraben generated audited revenues of €118.3 million (£106.4 million), adjusted EBITDA of €36.4 million (£32.7 million), and adjusted EBIT of €27.5 million (£24.7 million). The Board expects that normalised earnings should be about 10% higher for the year to 31 December 2017.

Borrowings

Net debt at 30 September was £98.6m, which represents a very comfortable 1.77x adjusted EBITDA.

Flooring manufacturers structured like Victoria can generate large amounts of cash. Favourable supplier arrangements, rapid manufacturing matched to demand, customer payment terms, and longevity of key items of plant all contribute to a very high percentage of reported earnings turning to net cash. This was reportedly one of the key reasons legendary investor, Warren Buffett, acquired the world's second largest flooring manufacturer, Shaw Industries.

Victoria has consistently demonstrated over the last five years that, while there is a significant seasonal profile in its net debt (our working capital levels peak in September each year due to the increase in demand during the pre-Christmas rush, plus the timing of our deferred consideration payments are substantially weighted to H1), overall cash generation is aligned to annual earnings. Management across the entire Victoria Group is very focussed on cash generation, which gives the Board the confidence to appropriately deploy debt to fund acquisitions.

However, as a Board, we always seek to maintain a balance between debt and equity and shareholders will note that the company placed 23 million new ordinary shares recently (post the interim results period) with institutions to raise £180 million to part fund the purchase of Keraben. The placing was significantly over-subscribed, which was very encouraging.

Outlook

The markets in which Victoria trades – the UK, Europe, and Australia – continue to experience demand.

Nonetheless we continue to maintain tight control over costs and inventory to ensure that the Group is well positioned should selling conditions change. To that end, the Group is very focused on the level of variability in our cost base. Victoria is more lowly geared operationally than I suspect some shareholders appreciate. Over half of Victoria's cost base fluctuates directly with sales (e.g. raw materials and energy) and a further circa 30% is capable of being varied within a few weeks (e.g. labour, logistics and marketing costs), should conditions change.

Growth in earnings per share will continue from both organic improvements and acquisitions. There is no shortage of acquisition opportunities, although we remain very selective. Our strong positive cash-flow, together with supportive bankers and shareholders ensure further acquisition-based growth can be funded. By maintaining very strict criteria and strong price discipline, I am confident that future acquisitions will continue to be earnings enhancing and a useful tool to both strengthen the Group and create wealth for shareholders.

Therefore, once again, I am pleased to say the Board faces the balance of the financial year with confidence and a positive outlook.

Condensed Consolidated Income Statement

For the 26 weeks ended 30 September 2017 (unaudited)

| | Notes | 26 weeks ended 30 September 2017 | | | 26 weeks ended 1 October 2016 | | | 52 weeks ended 1 April 2017 (Audited) | | |
|--------------------------------------------------------------|---------|----------------------------------|------------------------------|--------------------------|--------------------------------|------------------------------|--------------------------|---------------------------------------|------------------------------|--------------------------|
| | | Underlying performance £000 | Non-underlying items £000 | Reported numbers £000 | Underlying performance £000 | Non-underlying items £000 | Reported numbers £000 | Underlying performance £000 | Non-underlying items £000 | Reported numbers £000 |
| Continuing Operations | | | | | | | | | | |
| Revenue | 3 | 189,485 | - | 189,485 | 153,405 | - | 153,405 | 330,406 | - | 330,406 |
| Cost of Sales | | (127,573) | - | (127,573) | (103,007) | - | (103,007) | (220,791) | - | (220,791) |
| Gross profit | | 61,912 | - | 61,912 | 50,398 | - | 50,398 | 109,615 | - | 109,615 |
| Distribution costs | | (28,412) | - | (28,412) | (29,285) | - | (29,285) | (54,886) | - | (54,886) |
| Administrative expenses | | (15,419) | (5,331) | (20,750) | (6,997) | (2,440) | (9,437) | (21,507) | (7,036) | (28,543) |
| Other operating income | | 116 | - | 116 | 291 | - | 291 | 445 | - | 445 |
| Operating profit/(loss) | | 18,197 | (5,331) | 12,866 | 14,407 | (2,440) | 11,967 | 33,667 | (7,036) | 26,631 |
| Comprising: | | | | | | | | | | |
| Operating profit before non-underlying and exceptional items | 3 | 18,197 | - | 18,197 | 14,407 | - | 14,407 | 33,667 | - | 33,667 |
| Amortisation of acquired intangibles | | - | (3,050) | (3,050) | - | (1,946) | (1,946) | - | (4,432) | (4,432) |
| Exceptional items | 3,4 | - | (2,281) | (2,281) | - | (494) | (494) | - | (2,604) | (2,604) |
| Finance Costs | 5 | (2,747) | (1,333) | (4,080) | (2,116) | (1,470) | (3,586) | (4,259) | (3,598) | (7,857) |
| Comprising: | | | | | | | | | | |
| Interest payable on loans | 5 | (2,206) | - | (2,206) | (1,785) | - | (1,785) | (3,555) | - | (3,555) |
| Amortisation of prepaid finance costs | 5 | (306) | - | (306) | (202) | - | (202) | (419) | - | (419) |
| Interest accrued on BGF loan | 5 | (97) | (115) | (212) | (72) | (90) | (162) | (169) | (202) | (371) |
| Net interest expense on defined benefit pensions | 5 | (138) | - | (138) | (57) | - | (57) | (116) | - | (116) |
| Other non-underlying finance costs | 5 | - | (1,218) | (1,218) | - | (1,380) | (1,380) | - | (3,396) | (3,396) |
| Profit/(loss) before tax | | 15,450 | (6,664) | 8,786 | 12,291 | (3,910) | 8,381 | 29,408 | (10,634) | 18,774 |
| Taxation | 6 | (3,536) | 706 | (2,830) | (2,802) | 395 | (2,407) | (6,437) | 255 | (6,182) |
| Profit/(loss) for the period | | 11,914 | (5,958) | 5,956 | 9,489 | (3,515) | 5,974 | 22,971 | (10,379) | 12,592 |
| Earnings per share - pence | | | | | | | | | | |
| | basic | 7 | | 6.55 | | | 6.57 | | | 13.84 |
| | diluted | 7 | | 6.44 | | | 6.46 | | | 13.60 |

Condensed Consolidated Statement of Comprehensive Income

For the 26 weeks ended 30 September 2017 (unaudited)

| | 26 weeks ended 30 September 2017 | 26 weeks ended 1 October 2016 | 52 weeks ended 1 April 2017 (Audited) |
|-----------------------------------------------------------------------------------------|-------------------------------------------|----------------------------------------|-------------------------------------------------------|
| | £000 | £000 | £000 |
| Profit for the period | 5,956 | 5,974 | 12,592 |
| Other Comprehensive income/(expense): | | | |
| Items that will not be reclassified to profit or loss: | | | |
| Actuarial gains/(losses) on pension scheme | 1,841 | (6,550) | (7,846) |
| (Decrease)/increase in deferred tax asset relating to pension scheme liability | (365) | 1,214 | 1,448 |
| Items that will not be reclassified to profit or loss | 1,476 | (5,336) | (6,398) |
| Items that may be reclassified subsequently to profit or loss | | | |
| Retranslation of overseas subsidiaries | (723) | 1,716 | 1,943 |
| Items that may be reclassified subsequently to profit or loss | (723) | 1,716 | 1,943 |
| Other comprehensive income/(expense) | 753 | (3,620) | (4,455) |
| Total comprehensive income for the year attributable to the owners of the parent | 6,709 | 2,354 | 8,137 |

Condensed Consolidated Balance Sheet

As at 30 September 2017 (unaudited)

| | 30 Sept 2017 | 1 Oct 2016 | 1 April 2017 (Audited) |
|--------------------------------------|-----------------|----------------|------------------------------|
| | £000 | £000 | £000 |
| Non-current assets | | | |
| Goodwill | 58,272 | 48,949 | 59,830 |
| Intangible assets | 63,072 | 42,174 | 66,320 |
| Property, plant and equipment | 44,641 | 41,220 | 41,826 |
| Investment property | 180 | 180 | 180 |
| Deferred tax asset | 4,938 | 4,818 | 4,986 |
| Total non-current assets | 171,103 | 137,341 | 173,142 |
| Current assets | | | |
| Inventories | 77,430 | 63,261 | 73,062 |
| Trade and other receivables | 53,843 | 46,789 | 55,076 |
| Cash at bank and in hand | 28,721 | 21,501 | 27,979 |
| Total current assets | 159,994 | 131,551 | 156,117 |
| Total assets | 331,097 | 268,892 | 329,259 |
| Current liabilities | | | |
| Trade and other payables | 75,540 | 70,488 | 82,873 |
| Current tax liabilities | 3,303 | 3,750 | 4,260 |
| Other financial liabilities | 651 | 617 | 617 |
| Total current liabilities | 79,494 | 74,855 | 87,750 |
| Non-current liabilities | | | |
| Trade and other payables | 16,888 | 14,850 | 19,855 |
| Other financial liabilities | 125,078 | 87,617 | 116,086 |
| Deferred tax liabilities | 14,374 | 8,393 | 15,190 |
| Retirement benefit obligations | 9,162 | 9,734 | 11,086 |
| Total non-current liabilities | 165,502 | 120,594 | 162,217 |
| Total liabilities | 244,996 | 195,449 | 249,967 |
| Net assets | 86,101 | 73,443 | 79,292 |
| Equity | | | |
| Share capital | 4,548 | 4,548 | 4,548 |
| Share premium | 52,472 | 52,467 | 52,472 |
| Retained earnings | 23,883 | 10,895 | 16,451 |
| Foreign exchange reserve | 4,304 | 4,800 | 5,027 |
| Other reserves | 894 | 733 | 794 |
| Total equity | 86,101 | 73,443 | 79,292 |

Condensed Consolidated Statement of Changes in Equity

For the 26 weeks ended 30 September 2017 (unaudited)

| | Share capital £000 | Share premium £000 | Retained earnings £000 | Foreign exchange reserve £000 | Other reserves £000 | Total equity £000 |
|--------------------------------------------|--------------------------|--------------------------|------------------------------|----------------------------------------|---------------------------|-------------------------|
| At 2 April 2016 | 4,548 | 52,462 | 10,257 | 3,084 | 682 | 71,033 |
| Profit for the period to 1 October 2016 | ---- | ---- | 5,974 | ---- | ---- | 5,974 |
| Other comprehensive loss for the period | ---- | ---- | (5,336) | ---- | ---- | (5,336) |
| Retranslation of overseas subsidiaries | ---- | ---- | ---- | 1,716 | ---- | 1,716 |
| Total comprehensive profit | ---- | ---- | 638 | 1,716 | ---- | 2,354 |
| Issue of share capital | ---- | 5 | ---- | ---- | ---- | 5 |
| Share-based payment charge | ---- | ---- | ---- | ---- | 51 | 51 |
| Transactions with owners | ---- | 5 | ---- | ---- | 51 | 56 |
| At 1 October 2016 | 4,548 | 52,467 | 10,895 | 4,800 | 733 | 73,443 |
| At 2 April 2016 | 4,548 | 52,462 | 10,257 | 3,084 | 682 | 71,033 |
| Profit for the period to 1 April 2017 | ---- | ---- | 12,592 | ---- | ---- | 12,592 |
| Other comprehensive loss for the period | ---- | ---- | (6,398) | ---- | ---- | (6,398) |
| Retranslation of overseas subsidiaries | ---- | ---- | ---- | 1,943 | ---- | 1,943 |
| Total comprehensive income | ---- | ---- | 6,194 | 1,943 | ---- | 8,137 |
| Issue of share capital | ---- | 10 | ---- | ---- | ---- | 10 |
| Share-based payment charge | ---- | ---- | ---- | ---- | 112 | 112 |
| Transactions with owners | ---- | 10 | ---- | ---- | 112 | 122 |
| At 1 April 2017 | 4,548 | 52,472 | 16,451 | 5,027 | 794 | 79,292 |
| At 2 April 2017 | 4,548 | 52,472 | 16,451 | 5,027 | 794 | 79,292 |
| Profit for the period to 30 September 2017 | ---- | ---- | 5,956 | ---- | ---- | 5,956 |
| Other comprehensive income for the period | ---- | ---- | 1,476 | ---- | ---- | 1,476 |
| Retranslation of overseas subsidiaries | ---- | ---- | ---- | (723) | ---- | (723) |
| Total comprehensive income | ---- | ---- | 7,432 | (723) | ---- | 6,709 |
| Share-based payment charge | ---- | ---- | ---- | ---- | 100 | 100 |
| Transactions with owners | ---- | ---- | ---- | ---- | 100 | 100 |
| At 30 September 2017 | 4,548 | 52,472 | 23,883 | 4,304 | 894 | 86,101 |

Condensed Consolidated Statements of Cash Flows

For the 26 weeks ended 30 September 2017 (unaudited)

| | 26 weeks ended 30 Sept 2017 | 26 weeks ended 1 Oct 2016 | 52 weeks ended 1 April 2017 (Audited) |
|------------------------------------------------------------------------------------|-----------------------------------|---------------------------------|------------------------------------------------|
| | £000 | £000 | £000 |
| Cash flows from operating activities | | | |
| Operating profit from continuing operations | 12,866 | 11,967 | 26,631 |
| Adjustments For: | | | |
| Depreciation charges | 6,424 | 5,829 | 12,039 |
| Amortisation of intangible assets | 3,050 | 1,946 | 4,432 |
| Asset impairment | - | - | 17 |
| Amortisation of government grants | (121) | (118) | (233) |
| Loss/(profit) on disposal of property, plant and equipment | 35 | (1) | (40) |
| Share-based employee remuneration | 100 | 51 | 112 |
| Defined benefit pension | (221) | (221) | (221) |
| Net cash flow from operating activities before movements in working capital | 22,133 | 19,453 | 42,737 |
| Change in inventories | (2,503) | (1,592) | (445) |
| Change in trade and other receivables | 2,527 | (1,190) | (5,919) |
| Change in trade and other payables | (4,731) | (2,967) | 4,752 |
| Cash generated by continuing operations | 17,426 | 13,704 | 41,125 |
| Interest paid | (2,206) | (1,841) | (3,554) |
| Income taxes paid | (4,955) | (2,721) | (5,792) |
| Net cash inflow from operating activities | 10,265 | 9,142 | 31,779 |
| Investing activities | | | |
| Purchases of property, plant and equipment | (6,937) | (6,030) | (9,422) |
| Proceeds on disposal of property, plant and equipment | 123 | 48 | 215 |
| Deferred consideration and earn-out payments | (9,451) | (8,332) | (10,314) |
| Acquisition of subsidiaries net of cash acquired | (3,060) | - | (37,798) |
| Net cash used in investing activities | (19,325) | (14,314) | (57,319) |
| Financing activities | | | |
| Increase in long-term loans | 10,117 | 7,385 | 34,283 |
| Issue of share capital | - | - | 10 |
| Repayment of obligations under finance leases/hire purchase | (408) | (475) | (934) |
| Net cash generated in financing activities | 9,709 | 6,910 | 33,359 |
| Net increase in cash and cash equivalents | 649 | 1,738 | 7,819 |
| Cash and cash equivalents at beginning of period | 27,979 | 19,078 | 19,078 |
| Effect of foreign exchange rate changes | 93 | 685 | 1,082 |
| Cash and cash equivalents at end of period | 28,721 | 21,501 | 27,979 |
| Comprising: | | | |
| Cash at bank and in hand | 28,721 | 21,501 | 27,979 |
| Bank overdrafts | - | - | - |
| | 28,721 | 21,501 | 27,979 |

Notes to the Condensed Half-Year Financial Statements

1 General information

These condensed consolidated financial statements for the 26 weeks ended 30 September 2017 have not been audited or reviewed by the Auditors. They were approved by the Board of Directors on 27 November 2017. The information for the 52 weeks ended 1 April 2017 does not constitute statutory accounts as defined in Section 434 of the Companies Act 2006. A copy of the statutory accounts for that year has been delivered to the Registrar of Companies. The Auditors' report on those accounts was unqualified and did not include a reference to any matter to which the Auditor drew attention by way of emphasis without qualifying the report and did not contain statements under Section 498(2) or 498(3) of the Companies Act 2006.

2 Basis of preparation and accounting policies

These condensed consolidated financial statements should be read in conjunction with the Group's financial statements for the 52 weeks ended 1 April 2017, which were prepared in accordance with IFRSs as adopted by the European Union.

The accounting policies and basis of consolidation of these condensed financial statements are consistent with those applied and set out on pages 29 to 36 of the Group's audited financial statements for the 52 weeks ended 1 April 2017.

Having reviewed the Group's projections, and taking account of reasonable possible changes in trading performance, the Directors believe they have reasonable grounds for stating that the Group has adequate resources to continue in operational existence for the foreseeable future.

Accordingly, the Directors continue to adopt the going concern basis in preparing the financial statements of the Group.

3 Segmental information

The Group is organised into two operating divisions, the sale of floorcovering products in the UK and Australia.

Geographical segment information for revenue, operating profit and a reconciliation to entity net profit is presented below.

| | 26 weeks ended 30 Sep 2017 | | | | 26 weeks ended 1 Oct 2016 | | | |
|--------------------------------|----------------------------|-----------|-------------------------------|---------|---------------------------|-----------|-------------------------------|---------|
| | UK & Europe | Australia | Un-allocated central expenses | Total | UK & Europe | Australia | Un-allocated central expenses | Total |
| | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| Revenue | 130,690 | 58,795 | - | 189,485 | 112,082 | 41,323 | - | 153,405 |
| Underlying operating profit | 12,498 | 6,364 | (665) | 18,197 | 10,812 | 4,141 | (546) | 14,407 |
| Non-underlying operating items | (2,743) | (278) | (29) | (3,050) | (1,578) | (368) | - | (1,946) |
| Exceptional operating items | (1,458) | (86) | (737) | (2,281) | - | - | (494) | (494) |
| Operating profit | 8,297 | 6,000 | (1,431) | 12,866 | 9,234 | 3,773 | (1,040) | 11,967 |
| Underlying finance costs | | | | (2,747) | | | | (2,116) |
| Non-underlying finance costs | | | | (1,333) | | | | (1,470) |
| Profit before tax | | | | 8,786 | | | | 8,381 |
| Tax | | | | (2,830) | | | | (2,407) |
| Profit for the period | | | | 5,956 | | | | 5,974 |

Management information is reviewed on a segmental basis to operating profit.

Other segmental information

| | 26 weeks ended 30 September 2017 | | | 26 weeks ended 1 October 2016 | | |
|-----------------------------------------|----------------------------------|--------------|--------------|-------------------------------|--------------|--------------|
| | UK & Europe | Australia | Total | UK & Europe | Australia | Total |
| | £000 | £000 | £000 | £000 | £000 | £000 |
| Depreciation | 4,911 | 1,513 | 6,424 | 4,612 | 1,217 | 5,829 |
| Amortisation of acquisition intangibles | 2,772 | 278 | 3,050 | 1,578 | 368 | 1,946 |
| | 7,683 | 1,791 | 9,474 | 6,190 | 1,585 | 7,775 |

| | 26 weeks ended 30 September 2017 | | | 26 weeks ended 1 October 2016 | | |
|---------------------|----------------------------------|-----------|-------|-------------------------------|-----------|-------|
| | UK & Europe | Australia | Total | UK & Europe | Australia | Total |
| | £000 | £000 | £000 | £000 | £000 | £000 |
| Capital expenditure | 6,047 | 890 | 6,937 | 5,092 | 938 | 6,030 |

4 Exceptional Items

| | 26 Weeks ended 30 Sep 2017 | 26 Weeks ended 1 Oct 2016 |
|-------------------------------|----------------------------|---------------------------|
| | £000 | £000 |
| (a) Acquisition related costs | 440 | 494 |
| (b) Reorganisation costs | 1,841 | ---- |
| Exceptional items | 2,281 | 494 |

All exceptional items are classified within administrative expenses.

(a) Professional fees in connection with prospecting acquisitions during the period.

(b) Reorganisation costs comprise various fees incurred to date in relation to reviewing the Group's manufacturing and logistics operations, as well as other corporate restructuring.

5 Finance Costs

| | 2017 | 2016 |
|--------------------------------------------------------------------------------|--------------|--------------|
| | £000 | £000 |
| Interest payable on bank loans and overdrafts | 1,675 | 1,253 |
| Cash interest payable on BGF loan | 500 | 500 |
| Interest payable on Hire Purchase and Finance Leases | 31 | 32 |
| Total interest payable on loans | 2,206 | 1,785 |
| Amortisation of prepaid finance costs | 306 | 202 |
| Interest rolled up into BGF loan | 97 | 72 |
| Net interest expense on defined benefit pensions | 138 | 57 |
| Underlying interest costs | 2,747 | 2,116 |
| (a) BGF loan and option, redemption premium charge | 115 | 90 |
| (b) Unwinding of present value of deferred and contingent earn-out liabilities | 1,261 | 1,317 |
| (c) Mark to market adjustment on foreign exchange forward contracts | (43) | 63 |
| | 4,080 | 3,586 |

(a) Non-cash annual cost of the redemption premium in relation to the BGF loan and option.

(b) Deferred and contingent consideration in respect to acquisitions is measured under IFRS 3, initially at fair value discounted for the time value of money. The present value is then remeasured at each half-year and year-end in relation to the unwind of this discount. In addition, any changes to contingent earn-outs arising from actual and forecast business performance are reflected. All such adjustments are non-cash items.

(c) Non-cash fair value adjustment on foreign exchange forward contracts.

6 Tax

| | 2017 | 2016 |
|-----------------------------------------|--------------|---------|
| | £000 | £000 |
| Current tax | | |
| - Current year UK | 1,594 | 2,392 |
| - Current year overseas | 2,075 | 1,187 |
| | 3,669 | 3,579 |
| Deferred Tax | | |
| - Credit recognised in the current year | (839) | (1,236) |
| - Adjustments in respect of prior years | - | 64 |
| | (839) | (1,172) |
| Total tax charge | 2,830 | 2,407 |

The overall effective corporation tax rate on underlying profit before tax is 22.9% (2016: 22.8%), representing the best estimate of the weighted average annual corporation tax rate expected for the full financial year.

7 Earnings per share

The calculation of the basic, adjusted and diluted earnings per share is based on the following data:

| | Basic | Adjusted | Basic | Adjusted |
|---------------------------------------------------------------------|--------------|---------------|-------|----------|
| | 2017 | 2017 | 2016 | 2016 |
| | £000 | £000 | £000 | £000 |
| Profit attributable to ordinary equity holders of the parent entity | 5,956 | 5,956 | 5,974 | 5,974 |
| Exceptional items: | | | | |
| Amortisation of acquired intangibles | - | 3,050 | - | 1,946 |
| Acquisition related cost | - | 440 | - | 494 |
| Reorganisation costs | - | 1,841 | - | - |
| BGF loan and option, redemption premium charge | - | 115 | - | 90 |
| Deferred and contingent consideration fair value adjustments | - | 1,261 | - | 1,317 |
| Mark to market adjustment on foreign exchange forward contracts | - | (43) | - | 63 |
| Tax effect on adjusted items where applicable | - | (706) | - | (395) |
| Earnings for the purpose of basic and adjusted earnings per share | 5,956 | 11,914 | 5,974 | 9,489 |

Weighted average number of shares

| | 2017 | 2016 |
|--------------------------------------------------------------------------------------------|--------------------------------|--------------------------------|
| | Number of shares (000's) | Number of shares (000's) |
| Weighted average number of shares for the purpose of basic and adjusted earnings per share | 90,969 | 90,967 |
| Effect of dilutive potential ordinary shares: | | |
| BGF share options | 3,266 | 2,973 |
| Weighted average number of ordinary shares for the purposes of diluted earnings per share | 94,235 | 93,940 |

The potential dilutive effect of the share options has been calculated in accordance with IAS 33 using the average share price in the period.

The Group's earnings per share are as follows:

| | 2017 | 2016 |
|-----------------------------------------|--------------|-------|
| | Pence | Pence |
| Earnings per share | | |
| Basic adjusted earnings per share | 13.10 | 10.43 |
| Diluted adjusted earnings per share | 12.64 | 10.10 |
| Basic earnings per share | 6.55 | 6.57 |
| Diluted ¹ earnings per share | 6.44 | 6.46 |

¹ Earnings for the purpose of diluted (basic) earnings per share have been adjusted to add back the Business Growth Fund ('BGF') redemption premium charge as this cost is only incurred if the BGF share options are not exercised.

8 Rates of exchange

The results of the Group's overseas subsidiaries have been translated into Sterling at the average exchange rates prevailing during the periods. The balance sheets are translated at the exchange rates prevailing at the period ends:

| | 26 Weeks ended 30 Sep 2017 | 26 Weeks ended 1 Oct 2016 | 52 weeks ended 1 April 2017 |
|--------------------------------|---------------------------------------------------|------------------------------------|--------------------------------------|
| Australia (A\$) - average rate | 1.6805 | 1.8196 | 1.7435 |
| Australia (A\$) – period end | 1.7104 | 1.6942 | 1.6448 |
| Euro (€) – average rate | 1.1417 | n.a | 1.1785 |
| Euro (€) - period end | 1.1341 | n.a | 1.1777 |

9 Risks and uncertainties

The Board continuously assesses and monitors the key risks of the business. The key risks that could affect the Group's medium term performance and the factors which mitigate these risks have not changed from those set out on page 11 of the Group's 2017 Annual Report, a copy of which is available on the Group's website - www.victoriapl.com. The Chairman's Statement includes consideration of uncertainties affecting the Group in the remaining six months of the year.

On behalf of the Board

Geoffrey Wilding
Chairman

27 November 2017